

2026 FIFA World Cup Regional Response After-Action Report

2026



EVENT OVERVIEW

Event Name	2026 FIFA World Cup Regional Response
Event Dates	06-11-2026 through 07-05-2026
Scope	The 2026 FIFA World Cup response was a regional, multi-agency operation involving a large group of healthcare facilities, emergency medical services, public health, emergency management, local jurisdictions, and other regional partners. SETRAC supported coordination throughout the region to maintain situational awareness, monitor healthcare impacts, support medical operations and resource needs, assist local jurisdictions and healthcare partners as requested, and support patient tracking and placement during the event period.
Mission Area(s) and Capabilities	Response • Capability 2: Health Care and Medical Response Coordination • Capability 3: Continuity of Health Care Service Delivery • Capability 4: Medical Surge
Issue Areas	Real-World Event Issue Areas identified during the hotwash: • Texas Medical Center operational updates • Heat illness resource allocation • Pulsara Missing Persons QR Code education and use
Threat or Hazard	Human-Caused / Medical Surge
Point of Contact	Timothy Chapman HPP Program Manager and Training & Exercise Coordinator Southeast Texas Regional Advisory Council Cell: 832-570-2162 Timothy.chapman@setrac.org

Executive Summary

During the 2026 FIFA World Cup regional response, SETRAC and regional partners maintained regional situational awareness, provided forward medical support at FanFest, and used Pulsara for regional patient tracking. Hotwash feedback identified the 1030 regional briefings, forward medical response, and regional patient tracking as strengths. Areas for improvement included Texas Medical Center operational updates, heat illness resource allocation, and understanding of the Pulsara Missing Persons QR Code. Additional response information will be added as current event records are provided and reviewed.

After Action Report Methodology and Development Process

Hotwash feedback and the event objectives were reviewed and compiled into this draft After-Action Report. Additional current event records will be incorporated as they are provided and reviewed.

Analysis of Healthcare Preparedness Capabilities

Aligning healthcare preparedness capabilities provides a consistent taxonomy for evaluation of real-world events to support preparedness reporting and trend analysis. Table 1 includes the event objectives and aligned capabilities. Performance ratings will be completed after current event documentation is reviewed.

Objective	Healthcare Preparedness Capability	Performed without Challenges (P)	Performed with Some Challenges (S)	Performed with Major Challenges (M)	Unable to be Performed (U)
Maintain situational awareness of real time medical surge capability and medical infrastructure in region.	Capability 2: Health Care and Medical Response Coordination		X		
Maintain readily deployable assets to support medical operations as requested.	Capability 4: Medical Surge	X			
Monitor conditions (weather, traffic, events) for adverse effects to long term care facilities and healthcare facilities and agencies.	Capability 3: Continuity of Health Care Service Delivery	X			
Assist local jurisdictions as requested.	Capability 2: Health Care and Medical Response Coordination	X			
Assist healthcare facilities and agencies with guidance and resource requests when needed.	Capability 2: Health Care and Medical Response Coordination	X			
Patient tracking and assistance with placement as requested.	Capability 4: Medical Surge		X		

Capability 2: Health Care and Medical Response Coordination

Objectives:

- Objective 1: Maintain situational awareness of real time medical surge capability and medical infrastructure in region.
- Objective 4: Assist local jurisdictions as requested.
- Objective 5: Assist healthcare facilities and agencies with guidance and resource requests when needed.

Strengths

The following strength was identified during the hotwash:

Strength 1: Regional Briefings (Objective 1)

The 1030 briefings provided an open forum for regional partners to receive operational updates, share information, and provide relevant updates to their staff and leadership.

Areas for Improvement

The following area requires improvement:

Area for Improvement 1: Texas Medical Center Updates (Objective 1)

Regional coordination with the Texas Medical Center should be improved to provide hospitals with timely information regarding facility closures, access limitations, and other operational changes.

Analysis: During the hotwash, hospitals identified a need for more timely information from the Texas Medical Center concerning closures, access limitations, and operational changes. Delays in receiving this information can affect regional situational awareness and make it more difficult for hospitals and other partners to adjust operations.

Capability 3: Continuity of Health Care Service Delivery

Objective:

- Objective 3: Monitor conditions (weather, traffic, events) for adverse effects to long term care facilities and healthcare facilities and agencies.

Strengths

No specific strengths were identified during the hotwash for this objective.

Areas for Improvement

None identified during the hotwash for this objective.

Capability 4: Medical Surge

Objectives:

- Objective 2: Maintain readily deployable assets to support medical operations as requested.
- Objective 6: Patient tracking and assistance with placement as requested.

Strengths

The following strengths were identified during the hotwash:

Strength 1: Forward Medical Response (Objective 2)

Medical support at FanFest allowed heat-related illnesses to be treated on site, limiting unnecessary transports and helping reduce additional surge on EMS and area hospitals.

Strength 2: Regional Patient Tracking (Objective 6)

Pulsara provided a regional patient tracking system that allowed patients to be tracked during transport and provided receiving hospitals with notification of incoming patients.

Areas for Improvement

The following areas require improvement:

Area for Improvement 1: Heat Illness Resource Allocation (Objective 2)

Additional coordination is needed to identify available heat illness resources and support allocation of those resources throughout the region based on operational needs and patient demand.

Analysis: During the response, available heat illness resources were not always clearly identified across the region. This limited visibility can delay coordination and make it more difficult to direct resources where they are needed based on patient demand and operational conditions.

Area for Improvement 2: Missing Persons QR Code (Objective 6)

Additional information and education are needed on the purpose of the Missing Persons QR Code in Pulsara, when it should be used, and how regional partners should utilize it.

Analysis: During the hotwash, partners identified uncertainty about the purpose of the Missing Persons QR Code, when it should be used, and how it supports patient tracking. Inconsistent understanding of the process may affect how the tool is used during patient tracking and missing-persons activities.

Conclusion

The 2026 FIFA World Cup regional response identified several strengths in regional coordination, including the 1030 briefings, forward medical response at FanFest, and the use of Pulsara for patient tracking. Hotwash feedback also identified areas for improvement involving Texas Medical Center operational updates, heat illness resource coordination, and use of the Pulsara Missing Persons QR Code. These items are included in the Improvement Plan for follow-up.

APPENDIX A: IMPROVEMENT PLAN

This IP has been developed specifically for the Southeast Texas Regional Advisory Council as a result of the 2026 FIFA World Cup regional response. Lead assignments and dates will be added when confirmed.

Capability	Issue/Area for Improvement	Corrective Action	Capability Element	Primary Responsible Organization	Start Date	Completion Date
Capability 2: Health Care and Medical Response Coordination	Texas Medical Center operational updates	Coordinate with Texas Medical Center representatives to establish a process for receiving and sharing significant operational updates with regional healthcare partners, including facility closures, access limitations, and other changes that may affect healthcare operations.	Planning	SETRAC	July 2026	Ongoing
Capability 4: Medical Surge	Heat illness resource allocation	Utilize the established heat illness group to identify available regional resources and develop recommendations for coordinating and allocating those resources based on operational needs and patient demand.	Equip	EMTF Coordinator	July 2026	Ongoing
Capability 4: Medical Surge	Missing Persons QR Code	Establish a regional workgroup to review the purpose and use of the Pulsara Missing Persons QR Code and develop guidance or education for regional partners on when and how it should be used.	Planning	SETRAC	July 2026	Ongoing

APPENDIX B: FIFA WORLD CUP AFTER-ACTION REPORT

Participating Agencies/Facilities

1st Choice Hospice, LLC
1st Texas Home Health-Meyer
A Caring Touch Home Health and Hospice
A Compassionate Care Home Health Services
A Hug Away Inc
A Ministering Hand Home Care Services
A Pineywoods Home Health
A&A Home Health Services INC
Abba Gentle Healthcare
ABL Homehealth Services INC
Abra Hospice
Acadian Ambulance Service of Texas
AccentCare
Ace Healthcare Services, INC
Advanced Diagnostic Hospital East
Advanced personal Care at Hamlin Valley
Advantage Plus Homecare
Advocates House
Aegis Senior Care Group, LLC
Aftex Personal Care Services Inc
Afton Oaks Nursing & Rehab Center

Agape Care LLC
Agape Home Care
Algen Health
All About Home Care
All Care Home Health
All Personal Assistance
AllHeal Home Health, INC
Altus Baytown ER
Altus Hospice
Altus Hospice of Beaumont
Altus Hospice of North Houston
Altus Hospice South Houston
Altus Lake Jackson ER
Altus Lumberton
Always Home at Saddlehorn
Ambassadors Assisted Living
AMED Community Hospice
American Medical Response
America's ER
America's ER Cypress
Anchor Hosice

Angels Over Us, LLC
Aqua Dialysis Fort Bend
Arbor Hills Rehabilitation and Healthcare Center
Arboretum of Winnie
Ashton Parke Care Center
Aspire Hospital
Assisted Living Center of Braeswood LLC
Atrium Medical Center
Auberge at Kingwood
Aura Country Cottage
Autmncare Health Services
Avalon Place
Avir at Spring Branch
Avondale House
Avondale House II
Avondale House III
Avondale House IV
Avondale House-Benning
Baptist Hospitals of Southeast Texas Beaumont
Baptist Orange Hospital -Outpatient Services
Bay Area Houston Endoscopy Center
Baylor St Luke's Medical Center

Baylor St. Luke's Emergency Center- The Woodlands
Baylor St. Luke's Emergency Center-Conroe
Baylor St. Luke's Emergency Center-Huntsville
Baylor St. Luke's Emergency Center-Montgomery
Bayou Manor
Bayou Pines Care Center
Bayside Community Hospital
Baytown Home Suite
Baytown Medical Center
Baytown North
Baywind Village Care Center
Baywind Village Convalescent Center
Baywood Crossing Rehab
BCM Health LLC
Beacon Home Health Agency, LLC
Beaumont ER
Beaumont Nursing and Rehab
Behavioral Hospital of Bellaire
Bellaire Home Health Care
Bellville Midcoast Medical Center
Belmont Village Hunters Creek
Belmont Village West University
Beloved Home Health

Ben Taub General
Best Dominion Healthcare Services
Birchwood of spring branch
BJ Living Center, INC
Blue Star Hospice Inc, Katy
Bosworth Living Center
Braywood Crossing Rehabilitation & Healthcare Center
Brazoria County Public Health
Brazos Presbyterian Home INC, dba Hallmark
Brazos Towers at Bayou Manor
Brazos Towers at Bayou Manor-SNF
Briarwood Nursing & Rehab
Bridgecrest Rehab Suites
Brighton Senior Living at Regency Village
Brighton Senior Living of Tomball
Brightpointe at Rivershire
BrightStar Care of Friendswood
Bristol Hospice
Bristol Hospice LLC
Bristol Park at Cypress
Brookdale Galleria
Brookdale Place Willowbrook
BrookHaven Nursing and Rehabilitation
Brookshire Residence and Rehab Center

Cambridge Health & Rehabilitation
Caney Creek Nursing and Rehab
Capeno Home Health Inc
Capstone Healthcare Estates at Veterans Memorial
Capstone Healthcare Estates on Orem
Caraday of Houston, LLC
Care and Comfort Home Health
Care at Hummingbird LLC
Care From The Heart Hospice
Care Options Health Services, Inc. dba Solutions Home Health
Caring Angels Assisted Living Facility
Carissa Health Care Services INC
Carriage Inn Conroe
Carriage Inn Katy
Carriage Inn-Huntsville
Cartwright Home Health
Cascades at Port Arthur
Cascades at Senior Rehab
Castle Pines Health & Rehab
CCC Health Care INC
Cedar Bayou
Cheateau Woodlands "Tender Hearts"

Children's Memorial Hermann Hospital
Chosen J-X, INC
Christian Senior Care Services
Christus Dubuis Hospital Beaumont-North
Christus Hospital Orange
Christus Jasper Memorial Hospital
Christus St. Elizabeth
Christus St. Mary's Outpatient Center ER
Christus West Beaumont
Citizen Care Home Health INC
City of Sugar Land Fire Department
Clarewood House Inc
Clear Brook Crossing Rehab & Healthcare Center
Clear Lake Dialysis
Clear Lake Emergency Corps
ClearSky Rehabilitation Hospital of Baytown
Cleveland Health Care Center
Clutch City Fresenius Medical Care
CNU Homecare
coastal health & wellness
College Street Health Care Center
Colonial Assisted Living

Colonial Belle Sealy
Colonial Oaks at First Colony
Colonial Pines Healthcare Center
Columbus Community Hospital
Columbus Oaks Healthcare Community
Com for Care Assisted Living -Leader 1
Com for Care Assisted Living-Bellaire 1
Com for Care Assisted Living-Bellaire 2
Com For Care Assisted Living-Leader 2
Comfy Home Inc-Katy
Comfy Home Inc-Richmond
Commitment To Caring
Communication Essential
Compassionate Care Angels LLC
Concierge Hospice
Conroe Health Care Center
Consolidated Home Health
Continuing Care at Eagles Trace
Cornerstone Clear Lake
Cornerstone Conroe
Cornerstone Specialty Hosp Med Center
Corpus Christi Hospice

Corrigan LTC Partners
Country Village Care
Cozy Living Community
Creative Solutions
Creekside Village Healthcare
Crescent Home Health
Crimson Heights Health and Wellness
Cristos Health Care Services, INC
Cypress Creek
Cypress Creek Dialysis
Cypress Creek Rehab and Healthcare Center
Cypress Pointe Health and Wellness
Cypress Woods Care Center
Dayton Nursing and Rehab
Dedicated Home Health
Deep East Texas Regional Advisory Council
Deerbrook Skilled Nursing
---Destiny Care Services, INC
Devotion Hospice
Devotion Hospice-Conroe
Devotion Hospice-Cypress
Divine Nursing Services

Divinity Hospicce
Dogwood Trails Manor
Eagle Lake Nursing & Rehab
East Houston Medical Center
East Texas Gulf Coast Regional Advisory Council
Eden Hospice Care Services Inc
Eden's Reflection Assisted Living
Eden's Reflection Richmond
EHS-Deerbrook Emergency Hospital
EHS-Porter HOPD
EHS-Texas Emergency Hospital Cleveland
El Campo Memorial Hospital
Elite Hospital Kingwood
Elitecare Emergency Hospital
Ellison Independent Living-Willowbrook
Elmcroft of Rivershire
Emergency Hospital System-The Woodlands HOPD
Encompass Health Rehab Hospital Houston Medical Center
Encompass Health Rehab Katy
Encompass Hospital of Cypress
Encompass Rehab Hospital of Pearland
Encompass Rehab The Vintage
Encompass Rehab Vision Park

Encompass Rehabilitation Humble
Encompass Rehabilitation The Woodlands
Encompass Sugar Land Rehab Hospital
Enhabit Home Health
Enhabit Home Health-East
Essential Hospice and Palliative Services
Evening Star PCH
Everspring Assisted Living
Executive Surgery Center
Extra Care Home Health Services
Extracare Home Health Services
F
Fairmont Hospice
Faith Community Hospice, LLC
Fall Creek Rehabilitation & Healthcare
Fidelity Home Healthcare Services, LLC
First Class Home Care Services, INC
FKC La Porte
FKC-Pearland Town Cente 100901
FKC-Texas City Dialysis
Flourish Home Health Care, INC
FMC East Central Houston Dialysis

FMC Fondren
FMC Houston Home
FMC Moody Park Dialysis
FMC Strawberry Park
FMC-Moody Park Dialysis
FMC-Southeast Kidney Center
FMC-Strawberry Park Kidney Center
FMC-Woodlands Home Therapies
Focused Care at Allenbrook
Focused Care at Baytown
Focused Care at Beechnut
Focused Care at Burnet Bay
Focused Care at Cedar Bayou
Focused Care at Humble
Focused Care at Huntsville
Focused Care at Orange
Focused Care at Westwood
Forest Cove Assisted Living
Fort Bend Hospice and Palliative Care
Francisnicey Health Services, LLC
Fresenius Kidney Care Southwest Dialysis
Fresenius Alvin Dialysis Center
Fresenius Bayshore

Fresenius Cypress Fairbanks
Fresenius Houston Home
Fresenius Kidney Care - Beamer
Fresenius Kidney Care Beaumont
Fresenius Kidney Care Beaumont -672683
Fresenius Kidney Care Dayton
Fresenius Kidney Care Dickinson Dialysis
Fresenius Kidney Care- Galveston
Fresenius Kidney Care Greater Heights
Fresenius Kidney Care Houston/Midtown Kidney Center
Fresenius Kidney Care Jasper
Fresenius Kidney Care Katy Dialysis
Fresenius Kidney Care Livingston
Fresenius Kidney Care Mission Bend Dialysis
Fresenius Kidney Care NE Houston
Fresenius Kidney Care NW Houston 1740
Fresenius Kidney Care Orange
Fresenius Kidney Care Pamela Heights
Fresenius Kidney Care Regency Square
Fresenius Kidney Care Rosenberg
Fresenius Kidney Care Spring Klein
Fresenius Kidney Care Texas Medical Center Home
Fresenius Kidney Care-Baytown

Fresenius Kidney Care-Conroe
Fresenius Kidney Care-Crosby
Fresenius Kidney Care-Deer Park
Fresenius Kidney Care-Eastex
Fresenius Kidney Care-Fairfield
Fresenius Kidney Care-Fort Bend Dialysis
Fresenius Kidney Care-Gessner Dialysis
Fresenius Kidney Care-Hillcroft
Fresenius Kidney Care-Jasper
Fresenius Kidney Care-Meyerland
Fresenius Kidney Care-Missouri City
Fresenius Kidney Care-Orange
Fresenius Kidney Care-Pearland Town
Fresenius Kidney Care-West Pearland
Fresenius Kidney Care-Woodland West
Fresenius Kidney Center-Texas Avenue
Fresenius Medical Care Baytown Dialysis
Fresenius Medical Care Katy North, LLC
Fresenius Medical Care Museum District 2
Fresenius Medical Care Sugar Land
Fresenius Medical Care Westminster Dialysis
Fresenius Medical Care-Brazos
Fresenius Medical Care-Clear Lake Kidney Center

Fresenius New Caney
Fresenius North Houston
Fresenius North Shepherd
Fresenius Northside
Fresenius Southwest Houston
Fresenius Spring Cypress Home Therapy
Fresenius Tomball
Fresenius West Rosenberg
Fresenius Woodlands Home Therapies
Fresenius Kidney Care TMC #3891
Friendship Haven
Galleria Residence & Rehab
Galveston Area Ambulance Authority
Galveston County Emergency Services District 2-EMS
Garden Terrace Alzheimer Center
Garden Villa Nursing Home
Garrison Nursing Home
Gencare Hospice, LLC
Gessner Dialysis Clinic
Gods Time Healthcare Services, INC
Golden Triangle Orange

Golden Triangle Port Arthur
Grace Care Cypress
Grace Care Katy
Greenfield Care LLC
Grogans Mill Surgery
GS Home Health Management
Gulf Coast Community Health Services, INC
Hands-on Living Health Care Services, inc
Harbor Hospice of Texas
Harbor Hospice 28,LP
Harbor Hospice Beaumont
Harbor Hospice of Central Houston
Harbor Hospice of East Texas
Harbor Hospice of Houston
Harbor Hospice of Northwest Houston
Harbor Hospice of Southeast Houston
Harbor Hospice-Airport
Harbor Hospice-Space City
Harbor View Care Center
Harbor View Care Center NW Houston
Harmony Care at Beaumont
Harris County Psychiatric Center
Harris County Public Health

Harris Health System
Harvest Home Assisted Living
HCA Houston ER 24/7 - Bellaire
HCA Houston ER 24/7 - Heights
HCA Houston ER 24/7 - Memorial City
HCA Houston ER 24/7 - Montrose
HCA Houston ER 24/7 Alvin
HCA Houston ER 24/7 Cleveland
HCA Houston ER 24/7 Cypress-1960
HCA Houston ER 24/7 Fall Creek
HCA Houston ER 24/7 North Channel
HCA Houston ER 24/7 Pearland
HCA Houston ER 24/7 Texas City
HCA Houston ER 24/7-Fairmont
HCA Houston Healthcare Clear Lake
HCA Houston Healthcare Conroe
HCA Houston Healthcare Kingwood Medical Center
HCA Houston Healthcare Mainland
HCA Houston Healthcare Medical Center
HCA Houston Healthcare North Cypress
HCA Houston Healthcare Northwest
HCA Houston Healthcare Pearland

HCA Houston Healthcare Southeast
HCA Houston Healthcare Tomball
HCA Houston Healthcare West
HCA Houston Rehab SE
HCA Texas Orthopedic Hospital
HCA The Woman's Hospital of Texas
Healing Hands Healthcare
Health Care Temporaries INC
Heart to Heart Hospice
Heart to Heart Hospice of Lufkin
Heart to Heart Hospice of Nacogdoches
Heartis Clear Lake
Helping Elevate Low Income People
Hemphill Care Center
Heritage Park of Katy
Hermann Drive Surgical
Highland Park Rehab & Nursing Center
Holiness Home Healthcare Corp
Holly Hall Christian Retirement Community
Home Care of Houston, LLC
Home Health Care Network INC
Home Health Resources
Home Health Unlimited

Homebridge Care
Homewatch CareGivers of Houston Galleria
Hospice Compassus
Hospice in the Pines
Hospital of Surgical Excellence
Hospitality Health ER
Houston Behavioral Healthcare Hospital
Houston Fire Department
Houston Home Dialysis
Houston Hospice
Houston Methodist - TMC
Houston Methodist Baytown
Houston Methodist CC League City
Houston Methodist Clear Lake Hospital
Houston Methodist Continuing Care Hospital
Houston Methodist Cypress
Houston Methodist ECC Cinco Ranch
Houston Methodist ECC Cypress
Houston Methodist ECC Deer Park
Houston Methodist ECC Kirby
Houston Methodist ECC Pearland
Houston Methodist ECC Sienna
Houston Methodist ECC Spring

Houston Methodist ECC The Woodlands
Houston Methodist ECC Voss
Houston Methodist Sugar Land Hospital
Houston Methodist The Woodlands
Houston Methodist West Hospital
Houston Methodist Willowbrook
Houston Metro Urology Surgical Center
Houston Office of Emergency Management
Houston Premier Surgery Center in The Villages
Houston Surgery Center
HRA Village
HSMTXRICHMONT LLC
Huntsville Health Care Center
Huntsville Memorial
I'm Home I'm Home
Immaculate Home Health
Innov8 Surgical
Inspired Health Choice Hospice
Integrity of Texas Home Care
Interim Healthcare Houston Southeast
Intrepid Healthcare Services
Intrepid USA Home Healthcare
Inwood Crossing Memory Care

isla Carroll Turner HC PCU
Jefferson Nursing and Rehab Center
Joy Care Kids
Jupiter Hospice LLC
K & K Living Center
Kamcare Home Health
Kate Dishman Rehabilitation Hospital
Kennedy Healthcare and Rehab
Kindred Hospital Clear Lake
Kindred Hospital Houston Medical Center
Kindred Hospital Northwest
Kindred Sugar Land
Kingwood Endoscopy
Kingwood Pines Hospital
Kirby Surgical Center
Knewman Holdings LLC dba Pecan Grove
La Vita Bella
Landing at Watercrest Shadow Creek Ranch
Landing at Woodland Lakes
LaPorte Healthcare Center
larry's Lake House-106601
Larry's Lake House-107232
Lawrence Street Health Care Center
Leegend Oaks HC & Rehab-N/Willowbrook

Legacies Nursing & Rehabilitation
Legend Oaks Healthcare & Rehab Center Katy
Legend Oaks Healthcare & Rehabilitation-West Houston
Legent Institute for Specialized Surgery
Legent North Houston Surgical Hospital
Liberty Dialysis
Liberty Health Care Center
Liberty-Dayton Regional Medical Center
Lifeway Healthcare Inc
Living Grace Assisted Living
Lone Star Behavioral Health
Lone Star Home Dialysis
Lufkin State Supported Living Center
Lumicare Hospice
Lyndon B. Johnson Hospital (LBJ)
Magnolia Hospice
Magnolia Hospice Care, LLC
Magnolia Manor
Majestik Care Providers
Marlena's House
Mason Creek Transational Care of Katy
Matagorda Regional Medical Center
Maxim Healthcare Services - Beaumont

Maxim Healthcare Services - Spring
Medinurse, INC
Med-Source Healthcare Services, INC
Memeeha LLC
Memorial City Health & Rehab Center
Memorial Hermann Alvin CCC
Memorial Hermann Cypress
Memorial Hermann Greater Heights CCC
Memorial Hermann Greater Heights Hospital
Memorial Hermann Houston Physicians Hospital
Memorial Hermann Katy
Memorial Hermann Katy CCC
Memorial Hermann- Katy Rehabilitation Hospital
Memorial Hermann Kingwood CCC
Memorial Hermann Kingwood Surgical Hospital
Memorial Hermann League City CCC
Memorial Hermann Memorial City
Memorial Hermann Northeast
Memorial Hermann Orthopedic & Spine
Memorial Hermann Pearland
Memorial Hermann Sienna CCC
Memorial Hermann Southeast

Memorial Hermann Southwest
Memorial Hermann Spring CCC
Memorial Hermann Sugar Land
Memorial Hermann Summer Creek CCC
Memorial Hermann Surgery Center
Memorial Hermann Surgical First Colony
Memorial Hermann The Woodlands
Memorial Hermann The Woodlands CCC
Memorial Hermann TMC
Memorial Hermann University Place
Memorial Medical Center-Livingston
Memorial Specialty Hospital
Merciful Hands Assisted Living
Methodist Retirement Communities Creekside
Michael E. DeBakey VA Medical Center
Mid Coast Health System
Mid-Jefferson Extended Care Hospital
Mill Creek
Missouri City Dialysis
ML-Cypress Pointe Health and Wellness
Modesty Home Health
Mont Belvieu Rehab & Healthcare center
Montgomery County Hospital District

Mossy Oaks Retreat Assisted Living
MRC Creekside Retirement Community
MRC The Crossings
Museum District (Clinic #3869)
Mzee Home Care Services, LLC
Naaz Pediatric Home Care LLC
Nacogdoches Medical Center
Nacogdoches Memorial Hospital
National Nursing & Rehab
Neighbors Emergency Center Baytown
Neighbors Emergency Center Crosby
Neighbors Emergency Center Kingwood
Neighbors Emergency Center Pasadena
Neighbors Emergency Center Pearland
Neighbors Emergency Center Porter
Neuropsychiatric Center -NPC
New Day House-Livingston
Nexus Health-The Woodlands Children's Hospital
Nexus Specialty
Nexus Specialty-Woodlands Campus
North Cypress ER Fry Road
North Cypress ER Towne Lake
North Cypress ER Willowbrook

Nurses Night & Day, Inc
OakBend Med Center -Wharton Campus
OakBend Medical Center
OakBend Medical Center at Williams Way
Oakmont Healthcare & Rehab Center of Humble
Oakmont Healthcare & Rehab Center of Katy
Oakwood Manor
Oasis Hospice
Ocean Behavioral Hospital of Katy
Oceans Behavioal Hospital of Lufkin
Oceans Behavioal Hospital of Pasadena
Olive Living Center
Option Care Women's Health
Orange County Health Services
Orbis Surgery Center
Orchard Park at Victory Lakes
Osa Heritage Homes, INC
Outreach Home Care
Pace Opportunity Centers
Pacific Home Health Inc
Palacios Community Medical Center
PAM Health Rehab Hospital of Houston Heights
PAM Health Rehab Hospital Sugar Land

PAM Rehab Hospital of Beaumont
PAM Rehab Hospital of Clear Lake South
PAM Rehab Hospital of Clear Lake-North
PAM Rehabilitation Hospital Humble
Paradigm at the Pines
Paradigm at the Prairies
Paradigm Northwest
Park Manor of Conroe
Park Manor of Cyfair
Park Manor of Cypress Station
Park Manor of Deer Brook
Park Manor of Humble
Park Manor of Quail Valley
Park Manor of Southbelt
Park Manor of Tomball
Park Manor of Westchase
Parkside Surgery Center
Pathways Memory Care at Villa Toscana
Patients ER-Baytown
Pela Healthcare Services, INC
Phoenix Healthcare Services, INC

Pine Arbor
Post Rehab & Wellness
Precision Healthcare Services
Preva Surgery Center of The Woodlands
PRIDE HCS
Proverbial Care
Providian Health Care, INC
Qoros Clear Lake Surgery Center
Quality in Hospice Consulting
Quality Personal Care Homes, INC
Rainbow Hospice
Rayburn Healthcare and Rehab
Regent Care Center of Kingwood
Regent Care Center of The Woodlands
Regent Care League City
Reliable Oaks Assisted Living
RHC Reliable Home Care INC
Rice District Community Hospital dba Rice Medical Center
Rice Emergency Room LLC
Riceland Hospice
Riceland Medical Center
Right at Home-The Woodlands TX

River Oaks Hospital
Rollingbrook Rehab and Healthcare Center
Rosary Home Health
Sabine County Hospital
Sabine Neches Home Health
Sacred Oak Medical Center
Saint James House of Baytown
Salvation Healthcare Services, INC
Santa Fe Fire & Rescue, INC
SCR at Cypresswood
SCR at Shenandoah
SE Texas ER & Hospital
Seabreeze Nursing and Rehab, LP
Seasons Hospice & Palliative Care of Texas
Senior Solutions Home Health
Serenity Gardens ALF
Serenity Gardens Deer Park
Serenity Gardens PCH
SETRAC
Seven Acres Jewish Senior Care Services
Shady Acres Health and Rehab
Sharpview Residence and Rehab Center
Shellrock Living Center

Shriners Hospital for Children - Galveston
Signature Care Bellaire EC
Signature Care Copperfield EC
Signature Care Emergency Care
Signature Care Memorial City EC
Signature Care Mission Bend EC
Signature Care Montrose EC
Signature Care Stafford
Signature Care TC Jester
Signature Care WestChase EC
Signaturecare Atascocita EC
Signaturecare Cypress 1960
Signaturecare Spring-Rayford
Silver Healthcare, INC
Silverado Hospice
Silverado Hospice of Houston - South Houston
Silverado Hospice-North Houston
Silverado-Hermann Park
Silver-Hawk Systems, INC
Sitting Saints LLC
SNG League City Dialysis
Solera at West Houston
Southern Home Health

Southern Touch Home Health
Southwest Texas Home Health
Specialty Wound & Ostomy Nursing
Spindletop Center
Spring Branch Transitional Care Center-675764
Spring Creek Nursing & Rehab, LP
Spring Cypress Senior Living
Spring Excellence Surgical Hospital
SSA Home Health Care
St. Agnes Caregivers, INC
St. Agnes Healthcare Professionals
St. Agnes Healthcare Professionals, -southwest freeway
St. Doninic Village Assisted Living
St. Francis Healthcare Services Inc
St. James House of Baytown
St. Joseph Medical Center
St. Luke's Health Memorial-Lufkin
St. Luke's EC-Lake Area
St. Luke's Health Brazosport
St. Luke's Health EC-Spring
St. Luke's Health Memorial-Livingston, TX

St. Luke's Health Memorial-San Augustine
St. Luke's Health-Sugar Land
St. Luke's Health-The Woodlands
St. Luke's Hospital at The Vintage
St. Luke's Lakeside
St. Luke's Patients Medical Center
St. Luke's Springswood Village Hospital
St. Michael's Elite Hospital
Stallings Court Nursing & Rehab
Star of Maris Home Health, INC
Star Therapy Grand Parkway
Star Therapy Services-Copperfield
Star Therapy Services-Fulshear
Starpoint Services, INC
Stat Home Health
Stellar Hospice
Stephen F. Austin Community Health Network
Sterling Oaks Assisted Living Inc
Sterling Oaks Rehabilitation
Stonewood Hospice
Stonewood Hospice, INC
Sugar Land Health Care Center

Summit Nursing and Rehabilitation
SUN Behavioral
Suncrest Hospice Care LLC
Sunset Hospice, Inc
Supreme Memory Care
Supreme Nursing Services, INC
Surgery Specialty Hospital of America-Southeast Houston
Sweeny Community Hospital
Sweet Home Assisted Living
Sylvan Shores Health and Wellness
Synergy Homecare of Northeast Houston
Tender Living Care
Terra Bella Health & Wellness
TexanA BTTC Pin Oak House-100346
Texana BTTC Willow Glen House-100373
Texas Childrens Hospital
Texas Children's Hospital -The Woodlands
Texas Childrens Hospital-West Campus
Texas Emergency Care Atascocita
Texas Emergency Care Pearland
Texas Home Health
Texas Institute for Clinically Complex Care

Texas Premier Care Services, INC
The Colonades at Reflection Bay
The Courtyards at Pasadena
The Crscent-676323
The Forum at Memorial Woods
The Gardens of Bellaire
The Hallmark
The Harris Center
The Heights Hospital
The Heights of Tomball
The Heights on Valley Ranch
The Heritage Tomball
The Med Resort Bay Area
The Medallion Assisted Seven Acres Jewish Senior Care Services
The Medical Center of Southeast Texas
The Medical Center of Southeast Texas-Victory Campus
The Medical Resort at Pearland
The Medical Resort at Willowbrook
The Menninger Clinic
The Meridan Galveston (SNF/AL/IL)
The Meridian Retirement Community
The Oaks at Beaumont Nursing & Rehab
The Orchard

The Park at Bay Area
The Pines at Oakhurst
The Resort at Texas City
The Rio at Mainland Center
The Shoal
The Shores at Clear Lake
The Surgery Center of Nacogdoches
The Village at Sugar Land Assisted Living and Memory Care
The Village of River Oaks
The Villas of SCR at Cinco Ranch
The Villas of SCR at The Heights
The Villas of SCR at The Woodlands
The Vosswood Nursing Center
The Watermark at Houston Heights
The Woodlands Nursing and Rehabilitation
The Woodlands Specialty Hospital
Theracare Home Health-North Houston
Thrive Rehab Care
Thrive Skilled Pediatric Care-Conroe
Timberidge Nursing and Rehab
TIRR Memorial Hermann
TOPS Surgical Specialty Hospital
Total Loving Care

Townsen Memorial Hospital
Townsen Memorial Hospital-Katy
Townsen Memorial Hospital-Kingwood
Townsen Memorial Hospital-Med Center
Townsen Memorial Hospital-Spring
Treemont Healthcare
Tri-County Emergency Room
Trinity Ayomibe, LLC
Trinity Nursing and Rehab-San Augustine
TruCare Living Centers-Columbus
Trucare Sugar Land
TTI Home Health Care
TTI SSA Home Health Care
Tuscany Village Skilled Nursing & Rehab
Tyler County Hospital
UC Ultimate Therapy Sevices
United Memorial Medical Center
Unity Hospice of Houston
University of Texas- MD Anderson
University of Texas Medical Branch - Angleton Danbury Campus
University of Texas Medical Branch - Galveston
University of Texas Medical Branch Clear Lake

University of Texas Medical Branch-League City
Unlimited Care...Assisted Living
Upcare Home Health LLC
US Renal Care Home Therapies
US Renal Care Home Therapies-N.Stadium
UT Health Houston
UT Health Houston Dunn Behavioral
UTMB Chronic Dialysis 450018
UTMB Health Clear Lake
Valiente Senior Living
Vantage Hospice
Varco Hospice, LLC
Verat Home Health TX, LLC
Vibralife of Katy
Victory Personal Care Inc
Village Choice Health Care, INC
Village Creek Rehab and Nursing CTR
Village Green Alzheimer's Care Home
Village on the Park Steeplechase
Visiting Angels
Vista Nursing and Rehab Center
VITAS Healthcare
Vivid Life Residential Care

Voyages of Sugar Land
Watercrest at Kingwood Garden Village
Wellness Healthcare INC
West Chase Houston Hospital
West Houston Dialysis
West Houston Rehab and Healthcare Center
West Janisch Health Care Center
West Oaks Hospital
West Oaks Nursing & Rehab Center
West Park Springs Hospital
West Wynde Home Health Services
Westminster Dialysis Center
Wharton Nursing and Rehab
Willis Nursing and Rehabilitation
Willowbrook Nursing Center
Willowbrook Residence & Rehab Center
Winchester Lodge Healthcare Center
Windsong Care Center
Windsor EMS
Windsor Hospice and Palliative Care Services
Windsor Houston
Winners Healthcare Solutions, INC

Winterhaven Healthcare Residence
Woodlake Nursing and Rehab
Woodland Heights Medical Center
Woodlands Spring Hospital
Woodlands West #100122
Woodville Health and Rehabilitation Center
Xtra-Care Home Health, Inc
Yes To Home Care